



ORGANIZATION OF AMERICAN STATES

Inter-American Council for Integral Development
Inter-American Committee on Ports



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PLAN OF ACTION OF MONTEVIDEO 2016-2018

PRIVATE-SECTOR PARTNERSHIPS FOR PORT DEVELOPMENT

(Adopted on July 29, 2016, and reviewed by the Style Committee)

WE, THE REPRESENTATIVES OF THE MEMBER STATES THAT FORM THE INTER-AMERICAN COMMITTEE ON PORTS (CIP),

CONSIDERING:

That the CIP is the permanent inter-American forum and principal advisory body on ports for the member states of the Organization of American States (OAS), is part of the Inter-American Council for Integral Development (CIDI), and its principal objective is to promote development and hemispheric cooperation at the highest government level in the port sector, with the participation and active collaboration of the private sector; and

That the CIP, through the Declaration of Montevideo, instructed its members to establish an action plan for the 2016-2018 term; and

RECOGNIZING:

The work of the OAS in mobilizing resources for the formulation, promotion, and implementation of technical cooperation policies, programs, and projects in the area of integral development; in encouraging mechanisms and forums for exchanges of experiences and information among member states in its area of competence; and in organizing activities to strengthen human and institutional capacities to enhance integral development throughout the Hemisphere;

The benefits to member states of strategic partnerships with development institutions, international financial agencies, and the private sector, such as increased technical training opportunities and exchanges of best practices;

The role of the OAS and the inter-American system in implementing the Sustainable Development Goals (SDGs) to achieve integral development; and

The progress in implementing the Action Plan of Cartagena 2014-2015 “Innovative and Competitive Ports for Sustainable Economic Development with Social Inclusion in the Americas,” and the need to continue and build on the work of the last three years,

AGREE TO ADOPT THE PLAN OF ACTION OF MONTEVIDEO:

I. BACKGROUND

We ratify the six priority areas of the Inter-American Committee on Ports (CIP) for hemispheric cooperation: (i) Logistics, Innovation and Competitiveness; (ii) Sustainable Port Management and Environmental Protection; (iii) Port Protection and Security; (iv) Public Policy, Legislation and Regulation; (v) Tourism, Inland Ports and Waterways, Ship Services and Navigation Safety; and (vi) Corporate Social Responsibility and Women in Ports.

We will promote incorporation of the Sustainable Development Goals (SDGs) into CIP objectives and the port development agendas of member states. In particular, in order to advance SDG 5 on gender equality, in light of its relation, it is appropriate to change the name of the priority area “Corporate Social Responsibility and Women in Ports” to “Corporate Social Responsibility, Gender Equality, and Empowerment of Women.”

We thank the Chairs of the Technical Advisory Groups (TAGs), member states, associate members and strategic partners for their valuable cooperation and support.

II. OBJECTIVES

This Plan of Action is intended as a complement to the activities of the member states and the CIP Secretariat based on synergies produced by South/South, triangular, and hemispheric cooperation, and as a guide for implementing the activities of the Plan of Action with measurable goals. The following objectives are specific, measurable, attainable, pertinent, and of a fixed term.

The principal objectives of the Plan of Action are the following:

A. General Objective

To advance toward the development of competitive, safe, sustainable ports as a means to ensure socially inclusive development in the Americas with the active participation of the private sector.

B. Specific Objectives

1. To strengthen the inter-American port policy dialogue with the participation of the private sector.
2. To promote and coordinate greater hemispheric cooperation for port development through horizontal, triangular, and hemispheric cooperation mechanisms as well as strategic partnership with development institutions, international financial agencies, and the private sector.
3. To consolidate and expand the CIP program on capacity building and technical assistance offered by members and strategic partners.
4. To promote the ports of the Americas and increase the active collaboration of the private sector by encouraging public-private partnerships.

III. ROLE OF THE CIP SECRETARIAT IN IMPLEMENTING THE PLAN OF ACTION

In addition to coordinating and assisting the officers of the CIP in carrying out the mandates set forth in this Plan of Action, the CIP Secretariat, in coordination with the CIP Executive Board (CECIP), is instructed to:

- Coordinate the work of the TAGs to ensure the efficient and effective execution of their activities according to the mandates contained in resolution CIDI/CIP/RES. 1 (X-O/16), “Hemispheric Cooperation on Ports: Agreements of Montevideo 2016-2018,” and in this Plan of Action.
- Expand the participation of new associate members of the CIP by promoting public-private partnerships with the purpose of enriching the inter-American port dialogue, establishing synergies, and expanding opportunities for cooperation.
- Establish internal and external strategic partnerships with other international forums and agencies, as well as other related organizations.
- Organize or co-organize hemispheric, regional, subregional, and national events related to the priorities and objectives of the TAGs.
- Provide institutional support for hemispheric events organized by associate members and strategic partners of the CIP.
- Continue and, where possible, expand training opportunities offered by the CIP, including through new partnerships and agreements established for that purpose.
- Encourage hemispheric cooperation in the port sector by strengthening institutional technical capabilities and exchanges of successful experiences.
- Promote the CIP and the ports of the Americas in international forums
- Establish and implement technical cooperation and assistance activities, identifying needs for the 2016-2018 term and seeking additional financing.
- Coordinate and prepare CECIP meetings, whether in-person or via videoconference.
- Commission studies and documents on port-sector matters and put forward draft inter-American and international conventions in accordance with the procedures of the Organization of American States (OAS).
- Develop a communication strategy, including the monthly publication of a newsletter and the preparation and publication of brochures on the CIP; continue with publication of the CIP Magazine and its social media; continue developing the CIP website; use the CIP logo on all print and digital media; and support associate members and strategic partners by promoting their projects and events on the port and maritime sector.

The CIP Secretariat will report to the CECIP every six months on the implementation of the Plan of Action and present a comprehensive report to the CIP at its eleventh regular meeting.

To that end, member states should provide the CIP Secretariat with the necessary human and technical resources to facilitate the modernization of CIP operations.

IV. TECHNICAL ADVISORY GROUPS

The main function of TAG members will be to fulfill the objectives of the Plan of Action of the CIP in their technical specialty areas, for which they will formulate and implement their work plans via regional initiatives. The TAGs will report to the CIP on the establishment of such working groups as

they deem necessary to carry out their functions and will determine their specific activities, responsibilities, and respective fund allocations.

Each TAG, within the priority thematic area of its competence, will have the following functions:

- a. Identify, collect, and disseminate information on successful practices in member states;
- b. Organize at least once in the next two years, with the support of the CIP Secretariat, a hemispheric conference on topics within its competence, which national authorities, expert panelists, delegates, guests, and those interested in the subject may attend (Annex I);
- c. Organize at least one training activity or workshop and promote the preparation of studies, surveys, and technical documents on topics corresponding to the TAG in order to encourage dialogue among its members (Annex I);
- d. Collect and organize academic and professional content for imparting an online course aimed at strengthening technical capabilities (Annex I);
- e. Facilitate bilateral, triangular, and hemispheric cooperation with the assistance of its members on specific projects and initiatives;
- f. Support the efforts of the CIP Secretariat to identify opportunities to expand training offered to member states;
- g. Develop, upon request, policy and strategy proposals and recommendations and submit them to the CIP through the CECIP;
- h. Prepare reports on its activities and present them to the CECIP Chair and Vice Chairs.
- i. Promote the inclusion and participation of member states with a special emphasis on the incorporation of associate members.

Annex I includes a list of activities for each TAG; this list is not exhaustive and each TAG may in the course of its work include other work or activities.

V. METHODOLOGY

For the implementation of the Plan of Action each TAG shall establish who will be responsible and their respective responsibilities. The Chair shall appoint a focal point or coordinator to ensure that the objectives of each TAG are met. Within 90 days after the adoption of this Plan of Action, each TAG, with support from the CIP Secretariat, shall prepare its work plan, setting out all the activities mentioned in the previous section along with clear implementation deadlines and funding sources.

To ensure fulfillment of the activities contained in this Plan of Action, TAG Chairs, with cooperation from the CIP Secretariat, will be required to assume leadership of their respective activities.

The Vice Chairs will be required to play a more active role in implementing the activities under the Plan of Action. In the absence of the Chair, or if the Chair delegates its responsibilities, the Vice Chair will assume leadership of the TAG, taking into account the responsibilities established by CIP Rules of Procedure in meeting the objectives set.

TAGs shall report to the CECIP on their activities every six months and develop systems for monitoring activities and evaluating their outcomes.

TAGs shall coordinate their work bearing in mind the complementary and interdependent nature of their activities. Constant communication and exchange of knowledge, experiences, and results will yield reciprocal benefits.

VI. RESOURCES

The Plan of Action will be financed with contributions by member states and associate members to the CIP, as well as resources from the OAS Regular Fund, in accordance with Articles 70, 76, 80, and 82 of the CIP Rules of Procedure, taking into account the interests of the members and the objectives of the CIP. To that end, member states, particularly those with payments pending, are urged to be punctual in paying their annual contributions to the CIP. Member states are urged to make voluntary contributions in addition to their annual contributions. Furthermore, member states will provide technical contributions to TAGs and promote the necessary synergies among members.

The CECIP Chair and TAG Chairs, with support from the CIP Secretariat, will invite pertinent regional and international organizations, as well as potential donors and partners, particularly from the private sector, to participate, make voluntary contributions and provide financial and nonfinancial support to activities arising from the implementation of this Plan of Action.

VII. ASSOCIATE MEMBERS

The CIP has identified six priority areas that present significant challenges for the region's national port authorities. The role of the private sector is critical in facing those challenges. Hence, the CIP is a unique forum where member state port authorities and associate members can discuss public policy issues, structure cooperation and capacity building, and organize joint events. Associate members can also discuss and seek other forms of cooperation for port development with other public institutions, private companies, and international organizations, and thus form part of a reliable and relevant community of practice in the Hemisphere.

In accordance with Article 76 of the CIP Rules of Procedure and resolution CIP/CECIP/RES. 1/15, "Agreements of the Sixteenth Meeting of the Executive Board of the Inter-American Committee on Ports for 2016," CIP associate members shall make an annual contribution, the purpose of which is to help fund the activities of the CIP Secretariat and the TAGs. When a member state recruits an associate member, 80 percent of the contribution will go to the special fund of the TAG in which the associate member participates, and 20 percent to the "Special Port Program" Specific Fund; when the Secretariat recruits an associate member, 80 percent of the contribution will be for the Special Port Program" Specific Fund and 20 percent for the corresponding TAG.

In that connection, it is important to highlight the tiered fee structure for associate members (Bronze, Silver, and Gold) based on the size of each enterprise. The annual contribution of each associate member is as follows:

- a. US\$2,500 for micro and small enterprises, and non-profit institutions
- b. US\$5,000 for medium-sized enterprises
- c. US\$10,000 for large corporations

Benefits offered to TAG associate members include access to CIP forums and its international network of contacts, technical training opportunities, exchanges of best practices, and the opportunity to contribute to the formulation of public policy proposals.

Following the guidelines in the previous section, the CIP instructs the CECIP Chair and Vice Chairs, the TAG Chairs, and the CIP Secretariat to invite and encourage the participation of relevant regional and international organizations and other donors, particularly in the private sector, to participate as associate members in accordance with the rules and regulations in force.

SPECIFIC ACTIVITIES

Technical Advisory Group	Activities
Logistics, Innovation, and Competitiveness	<ul style="list-style-type: none"> • Third Hemispheric Conference on Logistics, Innovation and Competitiveness • To advance toward a strategy to standardize procedures for collecting regional port statistics and indicators • Experts database
Sustainable Port Management and Environmental Protection	<ul style="list-style-type: none"> • Fourth Hemispheric Conference on Sustainable Port Management and Environmental Protection • Port Incentive Program and energy efficiency • Project on environmental risk of wrecks in the Caribbean Sea • Workshop on Marine Salvage, Firefighting, Environmental Response, and Casualty Management
Port Security and Safety	<ul style="list-style-type: none"> • Second Hemispheric Conference on Port Security and Competitiveness • Course on Port Security and Safety • Caribbean Cooperation Framework for Port Facility Security Officials Project and International Ship and Port Facility Security Forum • Workshop on Cybersecurity • To develop strategies to share information on applicable national laws regarding goods with different legal status in their place of origin, transit or destination
Public Policy, Legislation and Regulation	<ul style="list-style-type: none"> • Second Hemispheric Conference on Public Policy, Legislation, and Regulation • Members' Legislation Profile • Course on the Model Port Law
Tourism, Inland Ports and Waterways, Ship Services and Navigation Safety	<ul style="list-style-type: none"> • Second Hemispheric Conference on Cruise Tourism, or Second Hemispheric Conference on Waterway Navigation, or Second Hemispheric Conference on Dredging and Buoying • Course on Dredging
Corporate Social Responsibility, Gender Equality, and Empowerment of Women	<ul style="list-style-type: none"> • Second Hemispheric Conference on Corporate Social Responsibility and Gender Equality • Survey on gender equality • Course on Corporate Social Responsibility