

# Automation & Digitalisation in Ports: Hemispheric Trends

5<sup>th</sup> Hemispheric Conference on Competitiveness,  
Innovation and Logistics:  
Port-Maritime Digitalization as a Key for Global Trade

**GLORIA HENRY**

VP - BPO & Logistics/SEZ  
Port Authority of Jamaica



# What is Port Automation?



The use of integrated technology to develop intelligent solutions for efficient control of traffic and trade flows on the port, thereby increasing port capacity and port efficiency

# Context - The Case for Automation & Digitalisation

- ❑ Mitigate disruption due to human catastrophe – eg; Covid-19 pandemic and its effect on maritime and trade activities
- ❑ Better control movement of vessels eg; (Suez canal blockage, 2021 by the Ever Given)
- ❑ Align with the objectives of UNCTAD,WTO in protecting frontline maritime workers by facilitating remote working and electronic document transfer
- ❑ Facilitate real time transactions using solutions such as Blockchain technology
- ❑ Seamless data transfer in real-time among stakeholders
- ❑ Integrate equipment control systems

Ports worldwide are steadily adapting to new emerging trends to becoming **SMART PORTS**

These innovations consist of **Robotic Process Automation (RPA)** and **Digitalization**



## Context – What the World Bank Recommends



- ☐ **Make the single window for data exchange mandatory for ports worldwide**
- ☐ **Establish a port community system (PCS)**
- ☐ **Upgrade to a Port Management System (PMS)**
- ☐ **Establish smart ports with processes that are automated and connected to the Internet of Things (IoT)**
- ☐ **Improve legislation and human capital in line with increased digitalization**

# Main Areas for Automation and Digitalization

## MAIN TECHNOLOGIES

Robotics

Artificial Intelligence

Autonomous Vehicles

Internet of Things (IoT)

Blockchain

Big Data

Virtual Reality



## LOGISTICS AND PORTS FOCUS

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Autonomous Vehicles

Automated Terminals

Robotics

Port Community System

Improved Forecasting

Decision-Making

Cargo Monitoring

Asset Management

Supply Chain Visibility

Process Automation

Inventory Optimization

Cargo Bundling

eBill of Lading

Digitalization

# Implications For Ports



Low buy in from  
ports



Large capital outlay



Data not  
standardized  
Expensive to collect



Cost/benefits not  
clear



Cyber security risks

# Benefits For Ports



Greater Supply  
Chain Efficiency



Cost savings



Data transparency  
across global port  
operations



Lower Emissions



Greater  
competitiveness

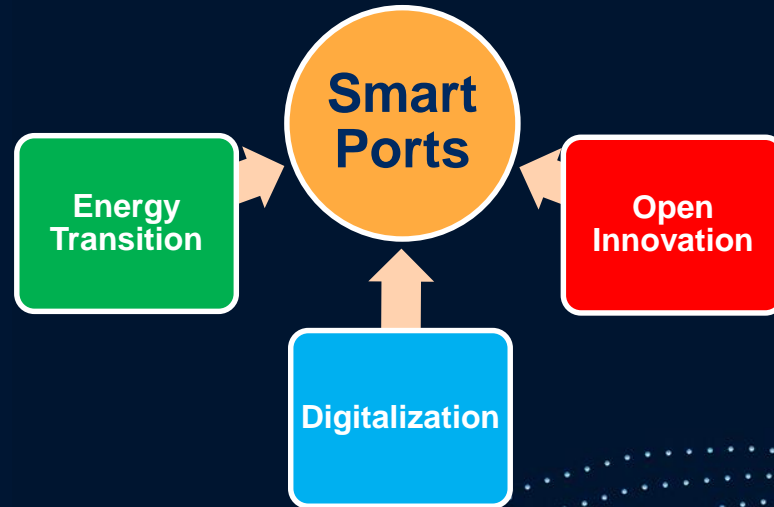
# Emerging Global Port Trends - Environment

## More Technological Solutions

- Increase in innovation, Increase investments in technology....
- **Decrease cost**

## Environmental Drivers

- ❑ Efforts to reduce the carbon footprint and improve the environmental performance of the maritime sector remains paramount
- ❑ A global transition to a cleaner and greener maritime sector is underway
- ❑ IMO quires the reduction of c02 emissions







**JAMAICA**PCS



# Innovation & Leadership

## A Jamaican Electronic Single Window System

Recipient of the 2021 Maritime Award  
of the Americas for Digitalisation,  
Automation and Technological  
Transformation

# Digital & Automated Solutions Used at the Ports in Jamaica

JAMAICA PCS



**SAVE TIME! DO BUSINESS ONLINE**

The Port Community System (PCS) integrates with:

- The Jamaica Single Window for Trade (JSWIFT)
- Jamaica Trade Information Portal (JTIP)
- Automated System for Customs Data (ASYCUDA)



GATES

Manned (semiautomatic) gates serve as a key checkpoint for identifying and recording every entity entering or leaving the port.

- ✓ Fully Integrated ICT Infrastructure
- ✓ Technologies 4.0
- ✓ OCR/LPR Technologies
- ✓ RFID Scanners



CRANES

Ship-to-Shore Cranes are used to deliver the containers from the ships to the port.

- ✓ Gantry Cranes



STACKS

Cargo handlers and stacking cranes are used to stack the containers as per the category specified. The inventory is often managed by the date of departure inland.

- ✓ Straddle Carriers
- ✓ NAVIS / N4 Expert Decking



ICT

Port Community System (PCS) is a neutral and open electronic collaborative platform enabling the intelligent and secure exchange of information between public and private stakeholders

- ✓ ASYCUDA World
- ✓ JamaicaPCS
- ✓ Jamaica Single Window for Trade (JSWIFT)



# Jamaica PCS - Benefits



Paperless



Streamlined  
procedure



Track and Trace



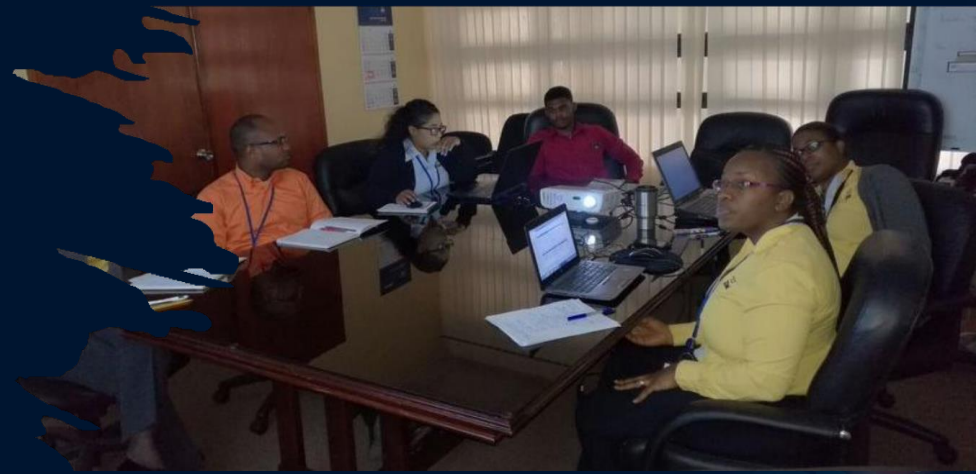
Interoperability



# Jamaica PCS- Steering Committee



- Gives direct oversight of the PCS Project
- Committee is chaired by the Port Authority of Jamaica with Jamaica Customs Agency as a partner and the Shipping Association of Jamaica as a key stakeholder as well as representatives from stakeholders along the supply chain
- Comprised of both public and private entities
- This committee guides the implementation activities of the project





# Leading a Community



- Jamaica is a first mover within the region to implement a PCS
- Jamaica is one of the first in the region to implement a PCS in the Cloud. This provides greater levels of availability and efficiency
- The Pandemic caused a need for reduction in physical contact and the PCS facilitated some paper based authorizations, eliminating the need for physical contact for approval



# Knowledge Exchange

- **Many engagement sessions were convened**
- Breakfast meetings and consultations with all stakeholders
- Business Review sessions
- Training & Capacity building sessions
- Constant engagement and feedback from the Port Community



# Enhancing the Port Ecosystem

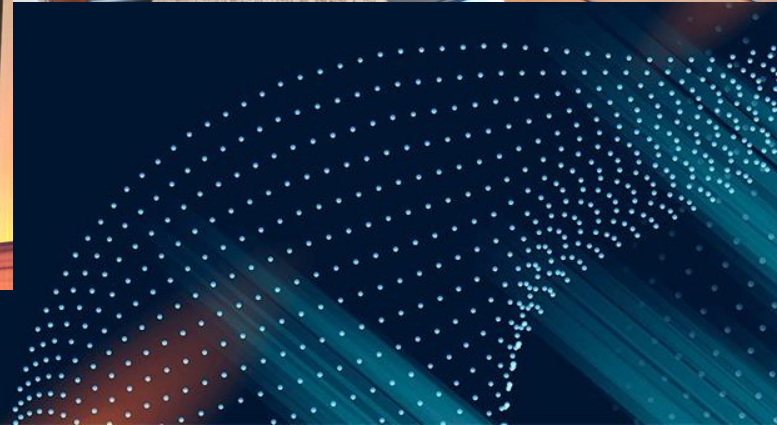


Jamaica's PCS is integrated with Jamaica Customs Agency, the Terminal and Warehouse Operators

Has details on manifest and cargo movement activities

The PCS supports business decisions, using data by tracking certain metrics and KPIs such as:

- Cargo Release times
- Processing times
- Cargo movements
- Entity data/process accuracy



# The Transportation Module

JAMAICA P<sup>OS</sup>

Digitization of Transshipment Bills (TSBs)

Ease of creating electronic TSBs

Online Payment of TSBs

Reduce the need for printing TSBs

Online Approvals available to relevant parties

Reduction in the processing time for TSBs





# The Import



# Export Module

Reduces the need for printed manifests

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• Electronic sharing of manifests

•

• Tracking & Tracing of Containers

•

Designation of authorized trucker

•

• Implementation of Electronic Delivery Order

•

• Gate-Out Authorization for all containers leaving the Ports

Booking confirmation

Transformation of physical Customs Approval (Dock Receipt) to electronic approval in the PCS

Tracking & Tracing of Container

Identification of trucker

Gate-In Authorization containers entering the Ports

# The Truck Appointment System JAMAICAPOS

- Allows the terminal operators to manage the appointments requested by stakeholders
- Reduces truck turnaround times
- Improves cargo transport planning logistics
- Matches capacity of the terminals to appointment schedules
- Improves transparency along the Logistics chain



# Financing and Next Steps

- Project Financed wholly by the Port Authority of Jamaica
- PCS Tariff Fee Model Implemented February 2022
- Implementation and Operational investments have exceeded US \$12M to date.
- Air Exports module
- FAL Forms Implementation
- Warehouse Module Implementation
- Removal of Physical Bill of Laden
- Collaboration with Customs re Contactless Clearance

# Digital & Automated Solutions Used at the Kingston Freeport Terminal Ltd. (KFTL)



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# LATAM Ports - Automation and Digitalisation



# Status - Ports in the Region - Digitalisation

Technology	Argentina		Chile		Colombia		Costa Rica		México		Peru		Panama	
	[AR1]	[AR2]	[CL1]	[CL2]	[CO1]	[CO2]	[CR1]	[CR2]	[MX1]	[MX2]	[PE1]	[PE2]	[PN1]	[PN2]
Open Platforms	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
Automation & robotics	IP	X	Y	IP	IP	Y	X	X	Y	Y	Y	X	X	IP
Internet of Things	X	X	Y	X	Y	X	X	X	Y	X	Y	IP	Y	Y
Artificial Intelligence (AI)	X	X	X	X	X	X	X	X	Y	Y	IP	X	Y	Y
Virtual/Augmented/Mixed Reality	X	X	X	X	Y	X	X	X	Y	X	X	X	IP	Y
Blockchain	X	X	IP	X	IP	IP	Y	X	X	X	IP	IP	X	X
Big Data	X	X	X	X	X	X	X	X	X	X	IP	X	IP	IP
Cloud Computing	X	X	Y	Y	X	X	X	X	X	X	IP	X	IP	IP
5G	X	X	IP	IP	X	X	IP	X	X	X	X	X	X	X
Drones	X	X	X	X	X	X	X	X	IP	IP	X	X	X	X
Presence of Start-up port accelerators	X	X	X	X	Y	X	X	X	X	X	X	X	X	X
[AR1]: Port of Buenos Aires [AR2]: Port of Rosario	[CL1]: Port of San Antonio [CL2]: Port of Valparaíso			[CO1]: Port of Cartagena [CO2]: Port of Buenaventura			[CR1]: Port of Limon-Moín [CR2]: Port of Caldera		[MX1]: Port of Manzanillo [MX2]: Port Lázaro		[PE1]: Port of Callao [PE2]: Port of Paita		[PA]: Puerto Balboa [PA2]: Rodman Port	

Y= Found deployed solutions making use of particular technology in port sector

X= No Data found on deployed solutions making use of particular technology in port sector

IP= Found solutions currently In Progress

# Top 10 Smart Ports

1. Port of Shanghai; i.e., the WORLD'S BUSIEST & LARGEST CONTAINER PORT
2. Port of Singapore; i.e., BUSIEST TRANSSHIPMENT PORT IN THE WORLD
3. Port of Rotterdam; i.e., LARGEST EUROPEAN PORT
4. Port of Hamburg
5. Port of Antwerp
6. Port Le Havre Haropa
7. Port of Los Angeles; i.e., LARGEST CONTAINER PORT IN NORTH AMERICA
8. Copenhagen Malmo Port
9. Port of Valencia
10. Port of Barcelona



# Smart Ports

- ❑ Leading region in automation trend - Asia Pacific
- ❑ Countries like Australia, China, Japan, and India
- ❑ Revolutionizing their port operations and transforming them into SMART PORTS.





# The Port of Shanghai

Dubbed the **"SMART GIANT SEAPORT"**  
or **"THE MAGIC TERMINAL"**

Why?

- There are no people working in the container terminal area
- Everything is automated
- Cranes are no longer driven by operators; they are controlled remotely
- Trucks are replaced with Automated Guided Vehicles (AGVs)





# Port of Rotterdam (The Netherlands) Leaders in Automation and Digitalization

- One of the safest ports in the world
- Largest port in Europe
- Monitors port activities via a **Digital Twin** – A totally digital version of their port
- Port fitted with sensors to ensure environmental standards are maintained
- Can receive autonomous ships like the Yara Birkeland (First Zero Emissions Container ship)

# Interesting Maritime Innovation



## First Zero Emission Autonomous Cargo Ship

Has AI systems on board to identify and react to obstacles  
Currently operating in Norway  
Fully electric  
Current capacity 103 Containers



# Conclusion



Achieving Smart Port status will improve the port and the country's competitiveness



Investment in improving port IT infrastructure will yield returns in the long run



Training and development in line with technological advancements are key to success



Ports in the region are behind in automation and digitalisation





# THANKS!

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## Questions?

[gchenry@portjam.com](mailto:gchenry@portjam.com)

+876 322 1170

[www.portjam.com](http://www.portjam.com)



[@PortAuthorityJa](https://www.instagram.com/PortAuthorityJa)

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<https://www2.deloitte.com/content/dam/Deloitte/nl/Documents/consumer-business/deloitte-nl-cb-global-port-trends-2030.pdf>

## The World Bank: Asian Ports Dominate Global Container Port Performance Index

<https://www.worldbank.org/en/news/press-release/2021/05/05/asian-ports-dominate-global-container-port-performance-index#:~:text=World%20Bank%20and%20IHS%20Markit,World%20Bank%20and%20IHS%20Markit>

## Sinay Maritime Data Solution: Port Digitalization and the Implications for the Maritime Sector

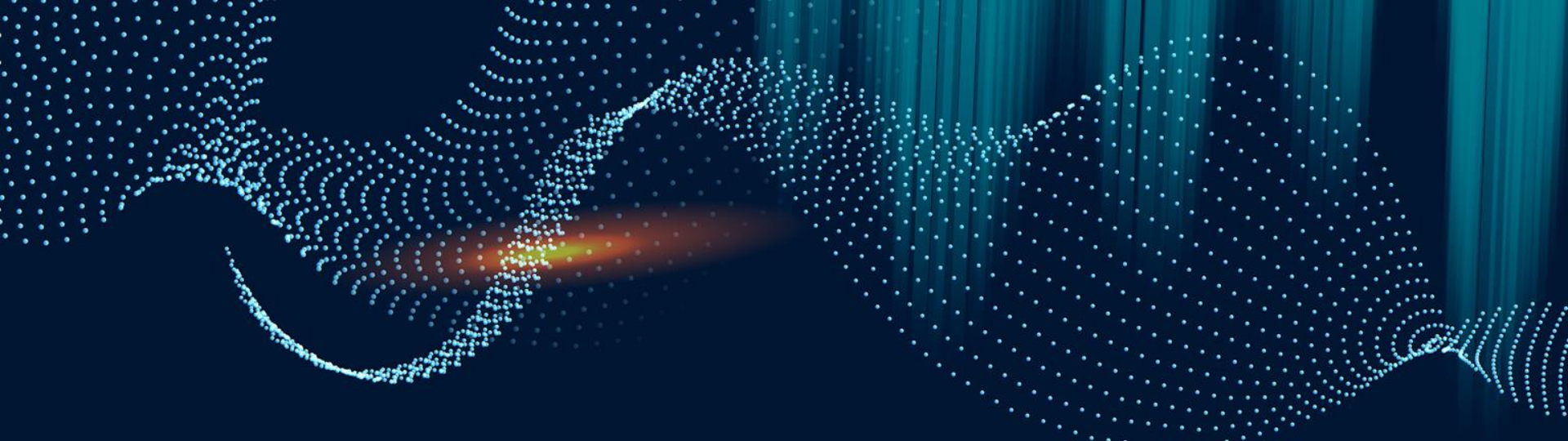
<https://sinay.ai/en/what-is-port-digitalization/>

## Sinay Maritime Data Solution: Top 10 Smart Ports Around the World

<https://sinay.ai/en/top-10-smart-ports-around-the-world/>

## 4 Real World Use Cases of Robotic Process Automation (RPA) for Ports

<https://www.cigen.com.au/4-real-world-use-cases-robotic-process-automation-rpa-ports/>



## The World's Largest Automated Container Port Operates Using First-of-Its-Kind 5.8 GHz LTE

<https://e.huawei.com/topic/leading-new-ict-ua/yangshan-port-case.html>

Source: World Bank- IAPH - Accelerating Digitalization Across the Maritime Supply Chain (2021)

<https://www.worldbank.org/en/topic/transport/publication/accelerating-digitalization-across-the-maritime-supply-chain>