•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•

THE HUMAN FACTOR OF PORT DIGITAL TRANSFORMATION

Mike Malito 17 January 2024



AGENDA

- 01. **INTRODUCTION** A quick background
- 02. **STAKEHOLDER ENGAGEMENT** From inception to post-implementation
- **O3. CYBER RISK MANAGEMENT** A shared responsibility
- **O4. CASE STUDY** USTDA and HudsonAnalytix project with CCMH

05. CONCLUSION Closing thoughts



01.

INTRODUCTION A quick background





Philadelphia (HQ) Houston London Long Beach Manila Naples Piraeus Rio de Janeiro Seattle







Collaborating with Latin America and the Caribbean



Planning and governance



Operations advisory





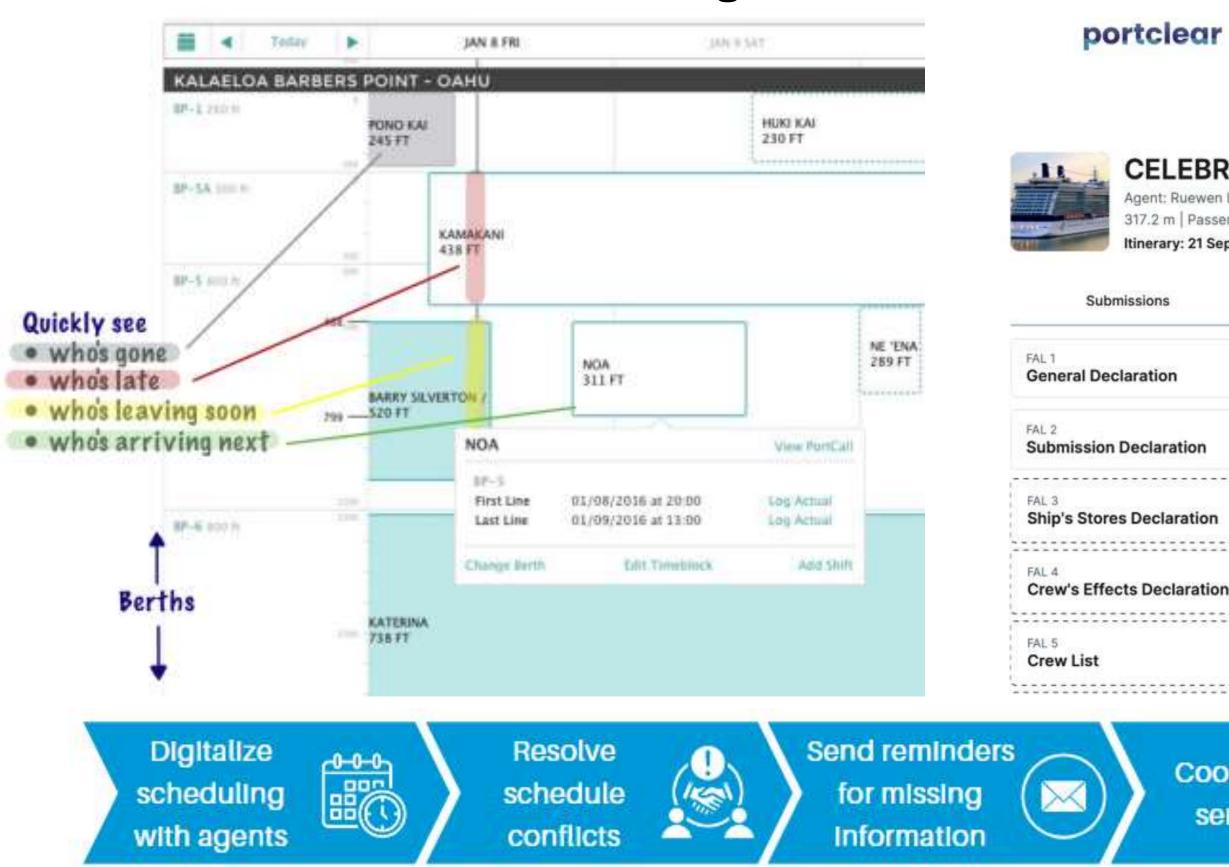
Digital transformation





PORTCALL.COM

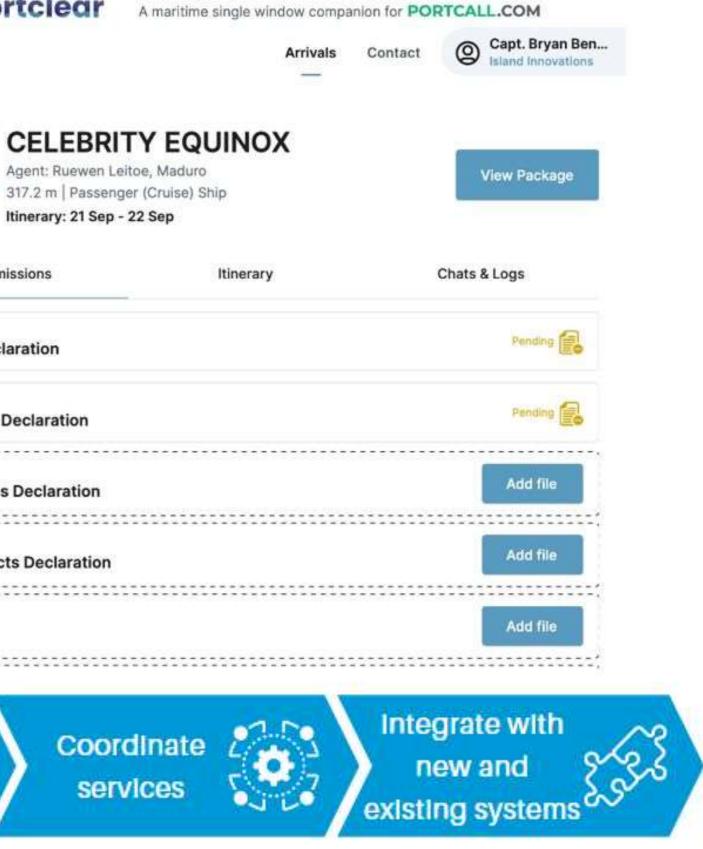




portclear



Maritime Single Window



PortLogix^{*}

Driving Collaboration and Organizational Cybersecurity Resilience

Assess Capabilities

() ()	-					-
•	0	0	0	•	•	0
-				1.07		
	-	a free	in an of the			
1	_					
-	-					
	1					-

Assessment questions are dynamically generated and include detailed help text.

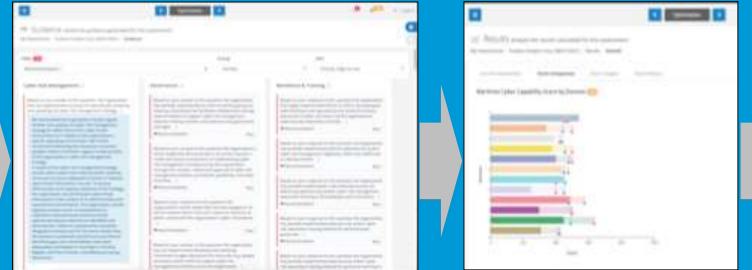
Pinpoint Gaps and Vulnerabilities



Scores are generated by practice area, functional domain and maturity level. Drill-down options allow for rapid review and analysis.

Identify

Solutions and Resource Options



Actionable Recommendations can be filtered by functional area, prioritized and organized by functional domain.









Cybersecurity Capability Maturity Model







Benchmark And Monitor Progress

Real Time Benchmarking monitors internal progress and tracks performance against industry peers.

Demonstrate Compliance

C Report and a second second	Contract Contract			
		Filmer Form	RA	Γ
1. A Summer	RACHTER-		-	-
1. martine -				-
- 1		2	-	-
1.1.1	And the second s	0	-	-
and a second second			-	All sectors
5 () 200 ()	in to that		-	-

Reports are available for download on demand.





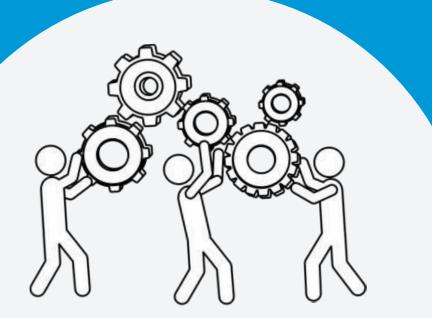


STAKEHOLDER ENGAGEMENT Inception to post-implementation



CHANGE MANAGEMENT

Digital transformation projects are **people** projects.



LEADERS, PROGRAMS, PEOPLE

Technology only goes as far as **adoption**, **utilization**, and **compatibility** with existing operations.

~30% *****

Less than half of large-scale transformation projects meet initial time, cost, and utilization objectives.

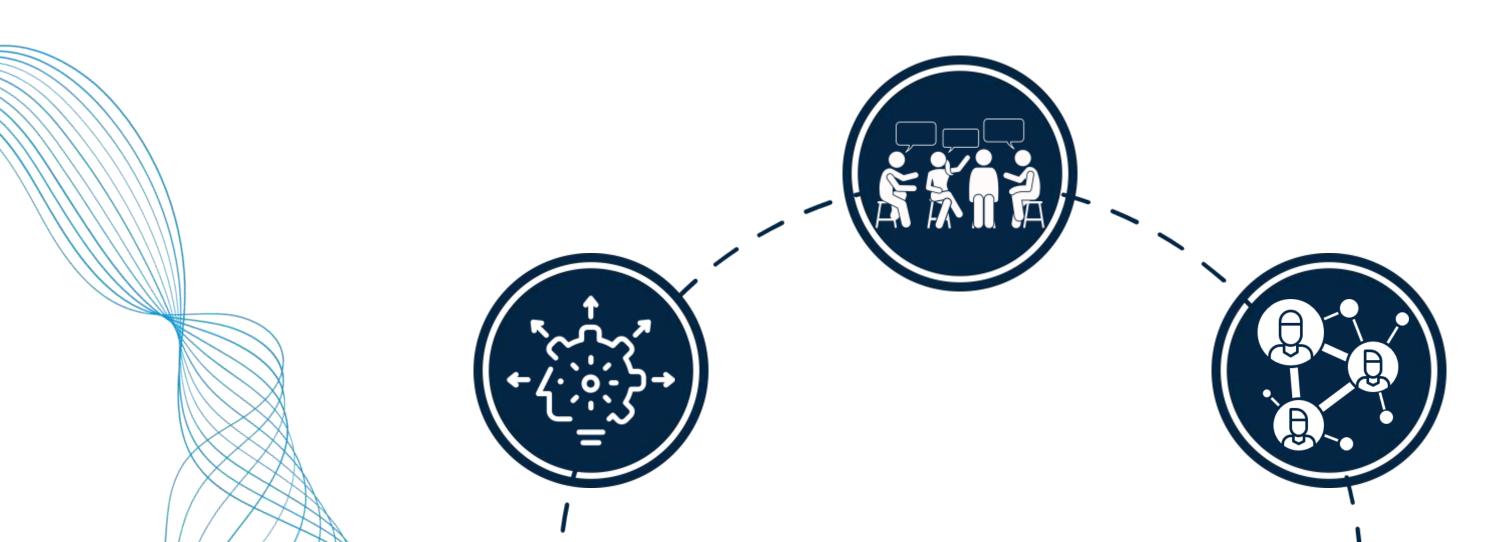
EARLY ENGAGEMENT

Transparency

Ideas and initiatives must be shared between public and private leaders.

Collaboration

Dialogue must occur to best Resolving inefficiencies identify and understand before, during, and after digital transformation occurs. common issues and goals.





Coordination



CYBERRISK MANAGEMENT A shared responsibility



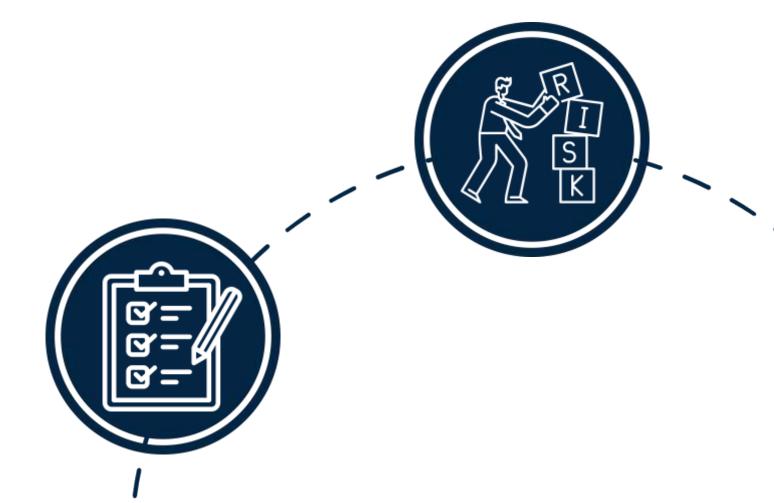
CYBERSECURITY

Capabilities Assessment

Establishing a baseline of current capabilities helps prioritize the evolution of cyber risk management.

Building a Culture

Digital interoperability requires trust, communication, and understanding of mutual risk.





Managing Risk

Coordinated activities to manage cyber risk makes the entire port community more resilient.





CASE STUDY

USTDA and HudsonAnalytix project with the Maritime Chamber of Honduras



UDY project with of Honduras

CASE STUDY

HONDURAN CHAMBER OF PORT AND MARITIME COMMERCE



Technical assistance on port digitalization



+50 stakeholder meetings (virtual and face-to-face)



Applying global IT, OT, and cyber best practices to a Honduras-specific context



Collaborative workshops between public and private stakeholders



Ship Scheduling Platform and Maritime Single Window

















CONCLUSION *Closing thoughts*



		•	•	٠	•	•			•
 •	•	٠	٠	٠	٠	٠	٠	٠	٠
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•

THANK YOU

+1.703.593.0133 mike.malito@hudsonanalytix.com linkedin.com/in/michael-malito





