

Systemic Management

Port Security Committees

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V1.1

U.S. Department of Homeland Security
United States Coast Guard

U.S. Coast Guard
International Port Security Program

Agenda

- Port Security Committee (PSC) Functions
- Multi-Level Composition
- Terms of Reference
- Operating Plan
- Case Study / Scenario

Shared Vision Components

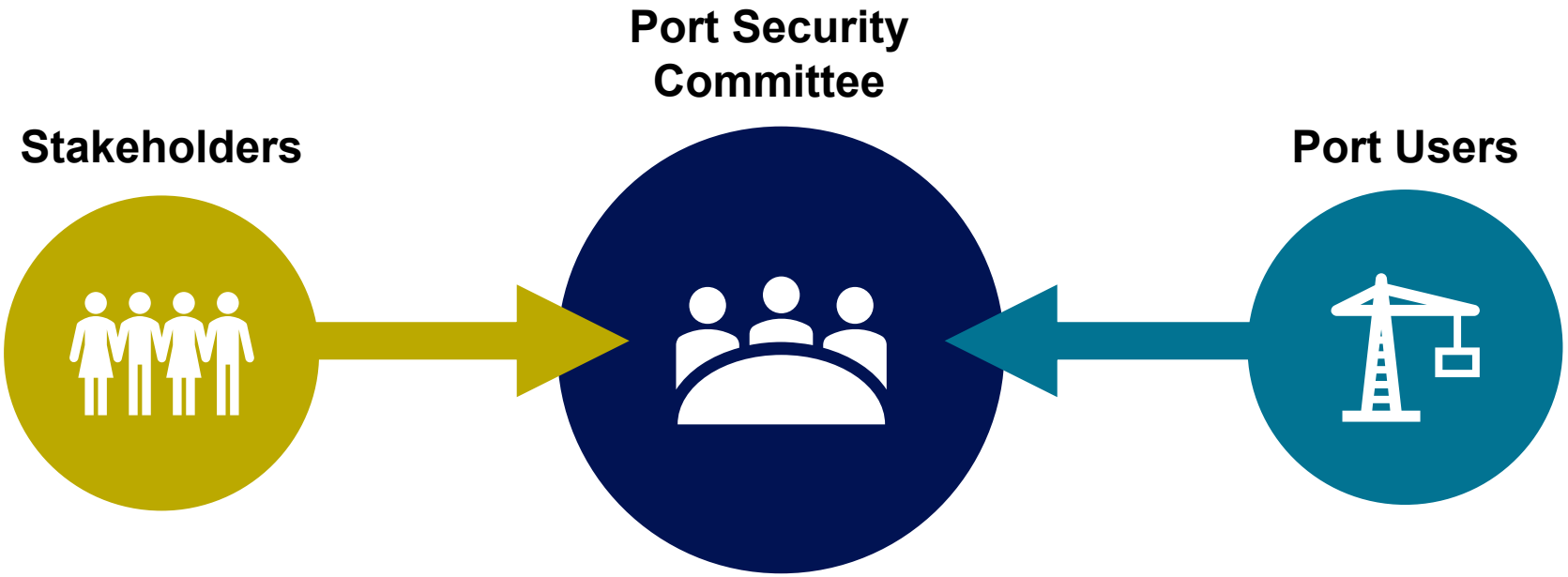




Port Security Committee (PSC) Functions

Valuable Strategy for Port Security

Port security committees are a valuable strategy to strengthen relationships between port stakeholders and users.



Manage Important Stakeholders

Port security committees help manage important stakeholders who have an interest in the security of port operations and facilities.

Stakeholders



Stakeholder groups who play a role in port security

- Cruise lines
- Cargo operators
- Shipping lines
- Stevedores
- Employees
- Labor groups
- Vendors
- Port management
- All transportation industry

Collaborate with Port Users

Port users can be critical in identifying and mitigating threats.

Port Users

- Proprietary and contract security companies
- Cargo tenants
- Cruise line tenants
- Terminal operators
- Logistic companies
- Transport service providers

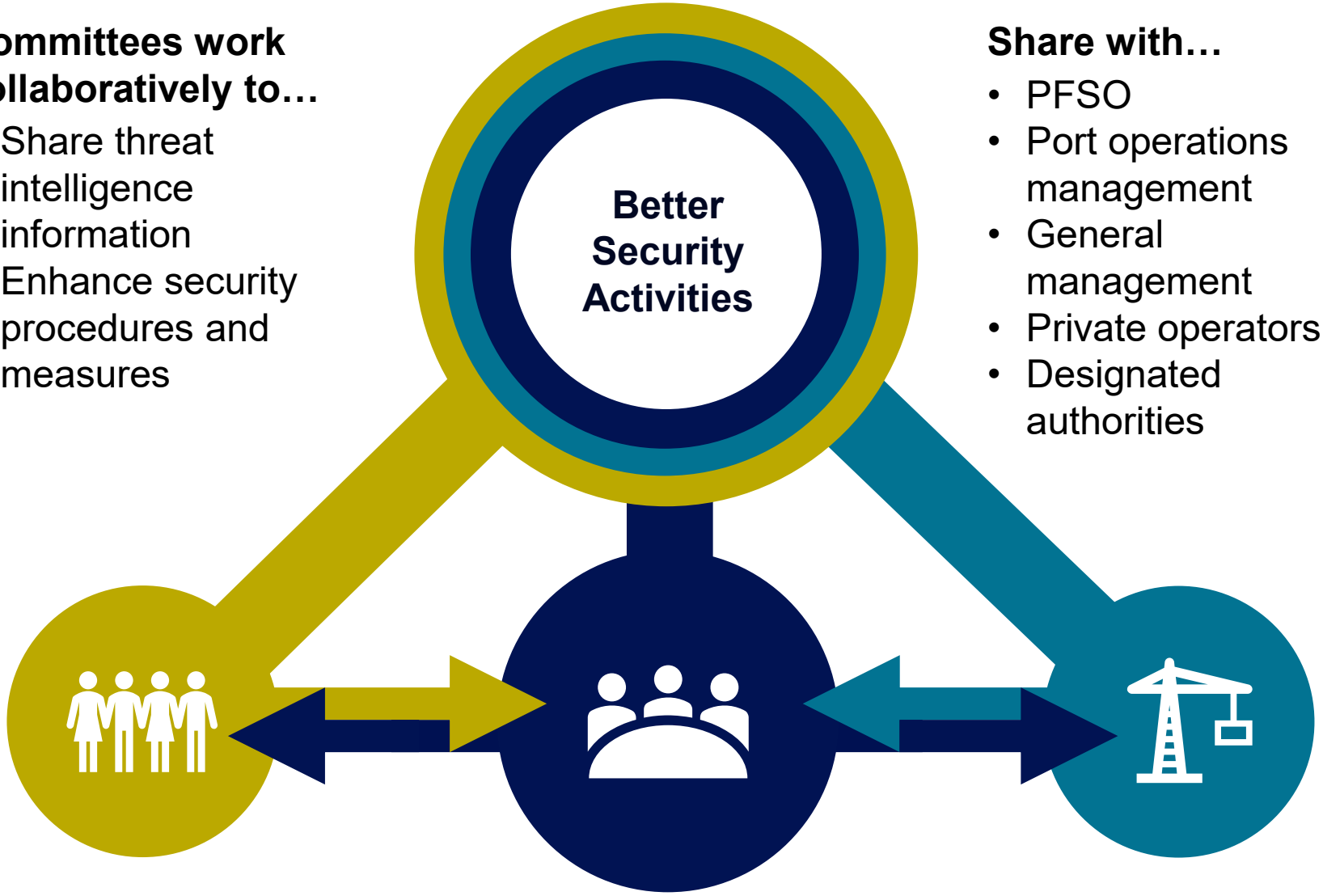
Port Users



Increase Port Security

Committees work collaboratively to…

- Share threat intelligence information
- Enhance security procedures and measures



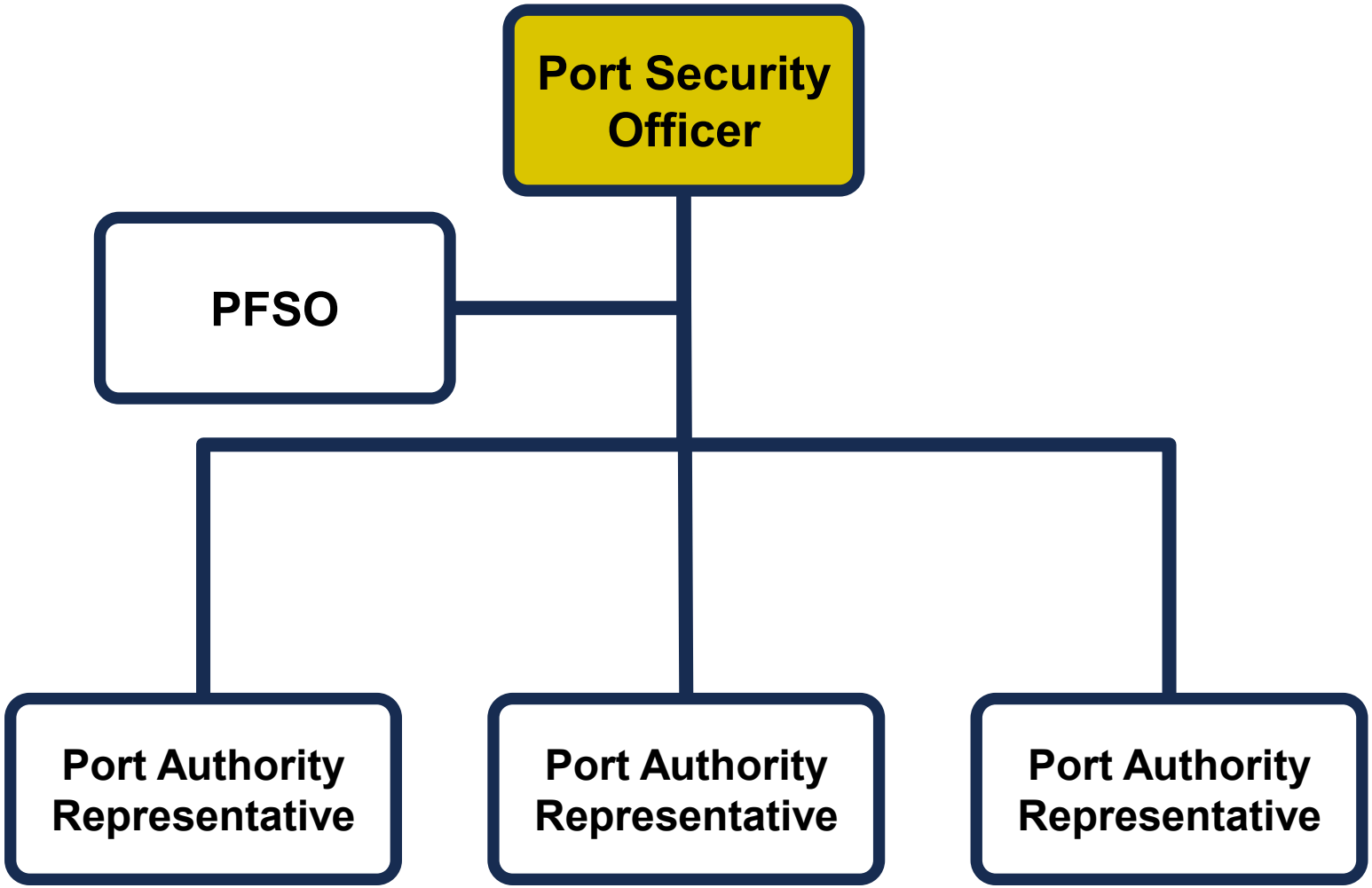
Share with…

- PFSO
- Port operations management
- General management
- Private operators
- Designated authorities

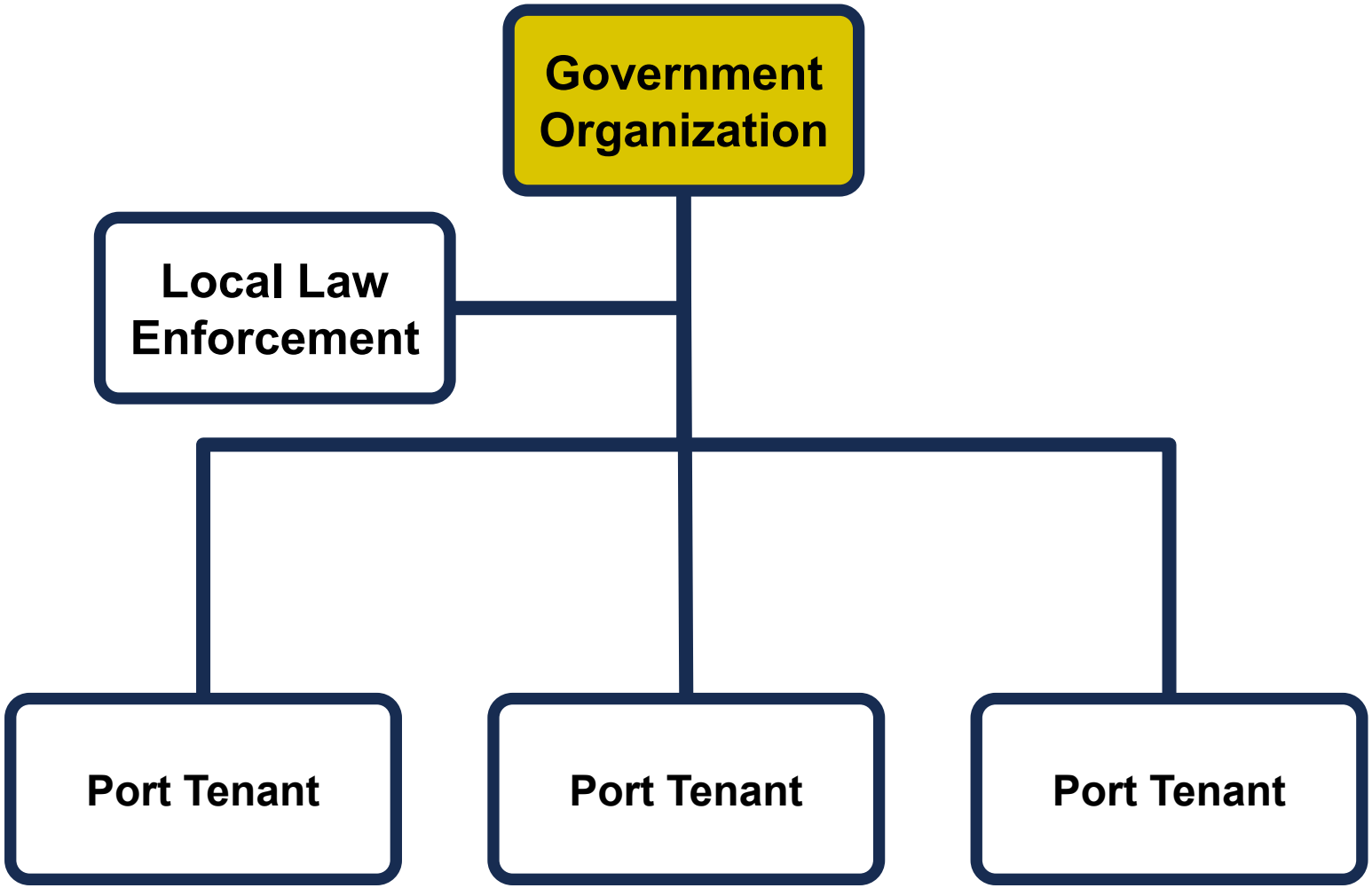


Port Security Committee Multi-Level Composition

Composition of a PSC



Composition of a PSC



Engaging the Right PSC Members

Effective committees engage the right people – interested, capable, and ready to work.

- PSC members should have detailed knowledge of
  - Security Issues
  - Patterns of criminality
- PSC members are not just stakeholders
- PSC members have an interest in the local port security

Discussion

Port security faces many risks, including those that result from:

- Hazardous goods handling / events
- Insider threats
- Piracy
- Smuggling
- Unauthorized access attempts



Select one risk and discuss:

- How could a committee help you manage this threat?



Port Security Committee Terms of Reference

Engage Committee Members

Committee members must know their purpose as part of the committee and agree with it.

- Coordinate port facility security assessments with the port security assessment.
- Coordinate, communicate, and facilitate the implementation of applicable security measures specified in the port security plan.
- Facilitate shore leave by seafarers.
- Share best practices and experiences in implementing security plans.
- Design and evaluate security awareness programs.



Port Security Committee Operating Plan

Charter

Forming a committee starts with a clear objective and an operating plan – also called a charter.

For each committee, create a charter to:

- Identify the chairman, the deputy chairman, and their responsibilities.
- Identify participating parties and their responsibilities.
- Define the purpose and objectives of the PSC.
- Decide the frequency of meetings.
- Identify the means and frequency of communication.

Effective Meeting Practices

Identify Specific Goals and Strategies

- Double-check for agreement on important issues.
- Seek opposing points of view.
- Don't discuss and then re-discuss items.
- Don't allow unrelated discussions during meetings.

Rules and Requirements for Meetings

Provide a clear reason for meetings

- Give advance notice.
- Distribute agenda and reading materials.
- Prioritize topics and issues.
- Allocate time for discussion according to priority.

Summarize meetings

- Document key decisions.
- Identify assignments for action items.
- Be specific about tasks and deadlines.



Questions?

Port Security Committees